

Missouri River Medical Center
Operating Statement
For month Ended August 31, 2016

	Current Month			Year to Date		
	Actual	Prior Year	Variance	Actual	Prior Year	Variance
Operating Revenues:						
Room & Board - Acute	\$ 1,056	\$ 12,300	\$ (11,244)	\$ 13,728	\$ 17,652	\$ (3,924)
Room & Board - Swing Bed	22,368	3,395	18,973	56,619	27,035	29,584
Room & Board - Snf	168,378	182,202	(13,824)	336,588	362,457	(25,869)
Room & Board - Pers Care	-	-	-	-	-	-
Ancillary - Inpt Svcs	41,218	8,898	32,321	105,667	32,432	73,234
Ancillary - Outpt Svcs	112,351	88,210	24,141	222,178	160,910	61,268
Ancillary - Snf	347	(319)	666	474	1,940	(1,465)
Emergency Room	50,321	59,778	(9,457)	115,566	98,863	16,703
Clinics	58,628	68,895	(10,268)	118,923	131,797	(12,874)
Gross Operating Revenue	454,667	423,358	31,309	969,743	833,085	136,658
Revenue Deductions:						
Contractual Allowances	(76,398)	20,254	96,652	(150,946)	37,933	188,879
Other Deductions	16,556	8,626	(7,930)	29,196	22,172	(7,024)
Net Patient Revenue	514,509	394,478	120,031	1,091,494	772,980	318,513
Provision For Bad Debt	23,950	12,861	(11,089)	58,763	28,671	(30,092)
Net Patient Revenue less provisions for bad debt	490,560	381,617	108,942	1,032,731	744,310	288,421
Other Operating Revenue	1,349	774	575	2,400	1,977	423
Total Operating Revenue	491,909	382,391	109,518	1,035,131	746,287	288,844
Operating Expenses:						
Gross Wages	187,012	223,042	36,030	407,310	457,912	50,602
Employee Benefits	49,597	60,474	10,877	100,220	117,604	17,384
Professional Fees	28,990	38,717	9,727	57,708	(10,918)	(68,626)
Supplies	40,760	53,722	12,962	82,829	83,140	311
Repair & Maintenance	8,280	7,168	(1,112)	23,397	13,723	(9,674)
Utilities	13,291	10,029	(3,262)	26,504	26,112	(392)
Insurance	4,994	1,437	(3,557)	9,988	4,305	(5,683)
Leases & Rentals	8,389	-	(8,389)	16,985	386	(16,600)
Clinics	16,813	18,276	1,464	17,054	26,840	9,786
Depreciation	14,221	14,221	-	28,442	28,442	-
Interest	2,509	1,417	(1,092)	2,644	1,969	(675)
Other Expenses	17,625	12,124	(5,501)	29,700	22,235	(7,465)
Total Operating Cost	392,480	440,628	48,147	802,781	771,749	(31,032)
Total Operating Revenue over Expenses	99,428	(58,237)	157,665	232,350	(25,462)	257,812
Non-Operating Revenue	9,348	1,864	7,484	22,111	21,516	595
Non-Operating Expenses	5,792	13,646	7,855	11,719	14,029	2,310
Tax Subsidy Revenue	332	896	(564)	2,950	5,691	(2,741)
Net Income (Loss)	\$ 103,316	\$ (69,123)	\$ 172,439	\$ 245,691	\$ (12,285)	\$ 257,977
Contractual allowances and Other Deductions as a percent of gross patient service revenue	-13.2%	6.8%	-20.0%	-12.6%	7.2%	-19.8%
Provisions for bad debt as a percent of gross patient service revenue	5.3%	3.0%	2.3%	6.1%	3.4%	2.7%
Contractual allowances, charity and bad debt percent of gross patient service revenue	-7.9%	9.9%	-17.8%	-6.5%	10.7%	-17.2%
Salaries and wages as a percent of total expenses	47.6%	50.6%	-3.0%	50.7%	59.3%	-8.6%
Salaries, wages and benefits as a percent of total expenses	60.3%	64.3%	-4.0%	63.2%	74.6%	-11.4%
Operating Margin	20.2%	-15.2%	35.4%	22.4%	-3.4%	25.8%
Gross Profit	21.0%	-18.1%	39.1%	23.7%	-1.6%	25.3%
Operating EBIDA %	23.6%	-11.1%	34.7%	25.4%	0.7%	24.7%

Missouri River Medical Center
Board of Trustees
August 25, 2016

A regular meeting of the Board of Trustees of the Missouri River Medical Center was held on August 25, 2016 in the Reach Education Room of MRMC. The meeting was called to order by Chairman, Mike O'Hara at 3:00 PM.

Members: Members present were Mike O'Hara, Nikki Stovall, Mavis Engellant, Ross Rettig, and Larry Bauer. Also present were Louie King, CEO; Janice Woodhouse, COO-DON; Shari Dolan, CFO; Bryan Cartwright, IT; and Star Taylor, Recorder.

Minutes: Minutes of the June 30th meeting were reviewed.

MOTION: The MRMC Board of Trustees approve the minutes of the July 26, 2016 meeting as presented. Motion was made by Ross Rettig, second by Mavis Engellant. Motion passed unanimously.

Foundation Report:

- Bryan reported that we have met the Treacy Foundation grant match, plus an additional \$3,000.
- The Community Needs meeting is scheduled for this evening at 6:30pm in the Reach Room. All employees have been encouraged to attend.
- Part of the CBDG grant application grant is having a Financial Feasibility Study completed and this has been sent out for bids. Shari reported that she had contacted one firm to get an estimate; their estimate was between \$45,000 and \$60,000. Most firms are requesting our 2015-16 audit but this is not completed yet. We also need to have an updated PAR which Steve L'Heureux will have tonight at the meeting.

Board Action Items:

- *Projects:* The new boiler is here and they are close to having it set up. The insurance inspector came before completion to inspect it and found a few issues that need corrected. While he was here he inspected the boiler for the sterilizer and found that it was not in compliance. When they come to finish with the boiler installation we will have them fixed the sterilizer boiler.
- *Improvements/equipment:* We have not gotten any bids for the new chiller yet. Our goal is to have it installed and working no later than the end of April 2017.

- Brian Sloan, P.E. of Ameresco was here on Monday conducting an energy audit. Ameresco provides up front capital for businesses for the savings that upgrades or improvements will have.
- Due to recent changes in banking regulations we need to be more specific when adding and removing signatures from checking accounts.

MOTION: With the departure of Bradley Robinson and Bobby Garmon as signatures on the Chouteau Co District Hospital Payroll account, and County AP account the MRMC Board of Trustees approve having Bradley and Bobby removed from the accounts and Christa Bronec, LPN, MDS Coordinator; and Larry Bauer, MRMC Trustee added. Motion was made by Mavis Engellant, second by Ross Rettig. Motion passed unanimously.

Nursing Service Report:

- Janice reported that we had a pharmacy survey today and we are deficiency free.
- We have been meeting on the CAH conversion, Louie stated that the projected date is now November 1st and we will have a state inspection on that day.
- The policies and procedures are being reviewed and updated.
- The contract manuals are being reviewed.
- Nursing staffing is tight right now and there has been some overtime. We are recruiting CNAs. There has been some transition to working with fewer CNAs but for the resident to CNA ratio we are not short staffed.
- The Lab had their COLA survey today.
- The facility has been approached to contract with Fort Benton Schools to provide Sports Training. We would need to have someone from the Physical Therapy Department at all home games to provide assistance in case of an injury.

MOTION: The MRMC Trustees approve contracting with Fort Benton Schools to provide Sports Training. Motion was made by Larry Bauer, second by Mavis Engellant. Motion passed unanimously.

Financial Services Report:

- **Financial Statement** – Gross Operating Revenue for July were \$515,076 with Contractual Adjustments of -\$74,548, other deductions of \$12,640 and Operating Expenses of \$410,301 which resulted in a net operating gain of \$132,921. With the addition of tax subsidies and non-operating revenues, July ended with a net gain of \$142,375. Our year-to-date gain is \$85,538. Shari and Louie both stated that we are staying current with the Benefis Management Contract fee and we have started catching up on back amounts. Days of cash on hand are up and the days in Accounts Receivable are down.

- **Outpatient & Inpatient Services:** Emergency Department visits were 57 for July. Physical Therapy visits in July were not available yet. Inpatient days were 12; Swing bed days were 45, Nursing Home days of 735 for a total of 792 Patient days.
- **Clinic Services:** Benton Medical Center had 370 provider visits in July.

CEO Report:

- Louie reported that there have been several articles in newspapers across the state about being named in a wrongful discharge suit.
- He requested to go into closed session.

MOTION: The MRMC Board of Trustees approves going into Executive Session. Motion made by Nikki Stovall, second by Ross Rettig. Motion passed unanimously.

MOTION: The MRMC Board of Trustees approve coming out of Executive Session. Motion made by Nikki Stovall, second by Ross Rettig. Motion passed unanimously.

MOTION: The MRMC Board of Trustees approves adjourning this meeting. Motion made by Nikki Stovall, second by Ross Rettig. Motion passed unanimously.

The next meeting is scheduled for Tuesday, September 27, 2016; at 3:00pm.

Respectfully Submitted,

Mike O'Hara, Chairman

Star Taylor, Recorder