

**Missouri River Medical Center**  
**Operating Statement**  
**For month Ended Feb. 29, 2016**

2 (YTD 2016)

	Current Month			Year to Date		
	Actual	Prior Year	Variance	Actual	Prior Year	Variance
<b>Operating Revenues:</b>						
Room & Board - Acute	\$ 21,525	\$ 892	\$ 20,633	\$ 104,777	\$ 82,956	\$ 21,821
Room & Board - Swing Bed	19,691	5,319	14,372	122,774	20,094	102,680
Room & Board - Snf	151,059	135,088	15,971	1,332,015	1,471,868	(139,853)
Room & Board - Pers Care	-	-	-	-	8,215	(8,215)
Ancillary - Inpt Svcs	22,465	1,544	20,921	156,522	68,884	87,638
Ancillary - Outpt Svcs	127,374	71,466	55,908	839,053	649,415	189,638
Ancillary - Snf	(1,058)	4,740	(5,798)	5,051	44,124	(39,073)
Emergency Room	45,656	22,496	23,161	367,221	288,403	78,818
Clinics	71,542	47,628	23,913	569,806	411,429	158,377
Gross Operating Revenue	458,254	289,173	169,081	3,497,218	3,045,388	451,830
<b>Revenue Deductions:</b>						
Contractual Allowances	(74,750)	17,375	92,125	(121,516)	102,598	224,115
Other Deductions	38,800	23,773	(15,027)	184,636	226,026	41,390
Net Patient Revenue	494,203	248,025	246,178	3,434,099	2,716,763	717,335
Provision For Bad Debt	11,535	14,551	3,016	99,343	94,401	(4,941)
Net Patient Revenue less provisions for bad debt	482,668	233,474	249,194	3,334,756	2,622,362	712,394
Other Operating Revenue	1,160	936	224	8,767	11,861	(3,094)
Total Operating Revenue	483,828	234,410	249,418	3,343,524	2,634,223	709,301
<b>Operating Expenses:</b>						
Gross Wages	219,019	218,070	(949)	1,854,795	2,026,406	171,611
Employee Benefits	46,966	60,332	13,366	423,528	489,397	65,869
Professional Fees	29,073	26,480	(2,593)	269,551	330,840	61,288
Supplies	34,382	34,391	8	318,584	397,954	79,370
Repair & Maintenance	12,440	30,082	17,642	80,109	113,832	33,723
Utilities	11,145	13,935	2,789	91,169	113,801	22,632
Insurance	(8,018)	10,135	18,152	18,781	39,593	20,812
Leases & Rentals	708	1,045	337	7,459	4,896	(2,563)
Clinics	16,012	(16,973)	(32,985)	115,076	149,063	33,987
Depreciation	14,221	14,221	-	113,768	113,768	-
Interest	(3,068)	507	3,575	1,915	6,009	4,095
Other Expenses	10,624	10,513	(111)	81,762	132,899	51,137
Total Operating Cost	383,504	402,735	19,231	3,376,498	3,918,458	541,960
Total Operating Revenue over Expenses	100,323	(168,325)	268,649	(32,974)	(1,284,235)	1,251,260
Non-Operating Revenue	9,959	27,933	(17,974)	161,736	541,526	(379,790)
Non-Operating Expenses	10,641	35,955	25,314	77,548	123,671	46,122
Tax Subsidy Revenue	1,744	1,674	71	290,455	287,175	3,280
Net Income (Loss)	\$ 101,385	\$ (174,674)	\$ 276,059	\$ 341,669	\$ (579,204)	\$ 920,873
Contractual allowances and Other Deductions as a percent of gross patient service revenue	-7.8%	14.2%	-22.0%	1.8%	10.8%	-9.0%
Provisions for bad debt as a percent of gross patient service revenue	2.5%	5.0%	-2.5%	2.8%	3.1%	-0.3%
Contractual allowances, charity and bad debt percent of gross patient service revenue	-5.3%	19.3%	-24.6%	4.6%	13.9%	-9.3%
Salaries and wages as a percent of total expenses	57.1%	54.1%	3.0%	54.9%	51.7%	3.2%
Salaries, wages and benefits as a percent of total expenses	69.4%	69.1%	0.3%	67.5%	64.2%	3.3%
Operating Margin	20.7%	-71.8%	92.5%	-1.0%	-48.8%	47.8%
Gross Profit	21.0%	-74.5%	95.5%	10.2%	-22.0%	32.2%
Operating EBIDA %	23.0%	-65.5%	88.5%	2.5%	-44.2%	46.7%

**Missouri River Medical Center  
Balance Sheet  
For Month ended Feb. 29, 2016**

MRMC (YTD 2016)

	<u>Feb. 15 Act</u>	<u>Feb. 14 Act</u>	<u>Change</u>
<b><u>CURRENT ASSETS</u></b>			
Cash and Cash Equivalents	\$ 545,515	\$ 463,012	\$ 82,502
Net Patient Accounts Receivable	1,034,448	558,831	475,617
Other Receivables	77,589	217,305	(139,716)
Supplies Inventory	125,683	105,859	19,824
Other Current Assets	23,444	41,590	(18,146)
<b>CURRENT ASSETS</b>	<u>1,806,679</u>	<u>1,386,597</u>	<u>420,082</u>
<b><u>ASSETS WHICH USE IS LIMITED</u></b>			
Board Designated Cash and Investments	136,132	135,839	293
<b>ASSETS WHICH USE IS LIMITED</b>	<u>136,132</u>	<u>135,839</u>	<u>293</u>
<b><u>PROPERTY, PLANT, AND EQUIPMENT</u></b>			
Gross Property, Plant and Equipment	5,094,672	4,990,997	103,675
LESS: ACCUMULATED DEPRECIATION	(4,091,488)	(3,891,321)	(200,167)
<b>PROPERTY, PLANT, AND EQUIPMENT</b>	<u>1,003,184</u>	<u>1,099,676</u>	<u>(96,492)</u>
<b><u>OTHER ASSETS</u></b>			
Other Assets	(121)	(143)	22
	<u>(121)</u>	<u>(143)</u>	<u>22</u>
<b>TOTAL ASSETS</b>	<u><u>2,945,874</u></u>	<u><u>2,621,969</u></u>	<u><u>323,905</u></u>
<b><u>CURRENT LIABILITIES:</u></b>			
Accrued Compensation	\$345,551	397,139	(\$51,588)
Accounts Payable	395,343	185,500	209,843
Payable to Contractual Agencies	8,836	17,297	(8,461)
Other Current Liabilities	6,041	7,097	(1,056)
<b>CURRENT LIABILITIES:</b>	<u>755,771</u>	<u>607,032</u>	<u>148,739</u>
<b><u>LONG TERM DEBT</u></b>			
Long Term Debt	37,145	138,639	(101,494)
<b>LONG TERM DEBT</b>	<u>37,145</u>	<u>138,639</u>	<u>(101,494)</u>
<b>Total Liabilities</b>	<u>792,916</u>	<u>745,671</u>	<u>47,245</u>
<b>FUND BALANCES</b>	<u>2,152,958</u>	<u>1,876,299</u>	<u>276,660</u>
<b>TOTAL LIABILITIES and FUND BALANCE</b>	<u><u>2,945,874</u></u>	<u><u>2,621,969</u></u>	<u><u>323,905</u></u>

2

# Key Financial Metrics

Financial Ratio	MRMC (YTD 2016)	MRMC (Prior YTD)	2012	2012
			U.S. Median	MT Median
Operating Margin (%)	-1.0%	-48.8%	1.1%	-3.3%
Profit Margin (%)	10.2%	-22.0%	2.6%	1.0%
Days in Net Accounts Receivable	66.4	45.4	52.7	54.2
Days of Cash on Hand	35.8	25.9	69.1	76.9

**Missouri River Medical Center  
Finance Report  
February 2016 Financial Statements**

**Balance Sheet**

**Assets:**

Cash & Cash Equivalent – \$545,515  
    General Checking – \$536,956.50  
    Petty Cash - \$400  
    Credit Card – \$2,770.19  
    Data Bank Account - \$553.25  
    Resident Cash Account - \$4,602.77  
    Patient Refund Account - \$231.92 – **Researching what compiles this account.**

Net Patient Accounts Receivable – **Change in account charges, payments and contractual adjustments for the month.**

**I have asked Bobby to research high balance accounts for me**

Other Receivables – \$77,589 - **Researching what compiles each of these accounts – as they have not changed from one month to another**

    District Taxes - \$7,075  
    Employee – (\$3,301)  
    Other - \$87,273  
    Medicare – (\$13,458)

Supply Inventory – **Change in supplies purchased for the month and supplies disbursed to departments for the month.**

Other Current Assets - \$23,444

    Prepaid Expenses - \$19,945 – **I am changing the way insurance payments are allocated.**

**Prior, many were expensed directly within the month that the payment was made. I am now moving all the expense to pre-paid and will allocate equal amounts to expenses each month. Since insurance premiums cover a period of 12 months, the expense should be allocated over that 12 month period.**

    Security Deposit CT - \$3,500

Board Designated Cash and Investments - \$136,132

Property, Plant and Equipment - \$1,003,184

    Land - \$83,624

    Buildings - \$2,577,166

    Fixed Equipment - \$26,870

    Moveable Equipment - \$1,864,882

    EHR Software - \$287,542

    Construction in Progress - \$254,589 – Building of new rectory and architectural drawings

    Accumulated Depreciation – (\$4,091,488)

Other Assets – (\$121) - Tax interest received on Sinking Funds

**Liabilities:**

Accrued Compensation – **This consists of Accrued Payroll, which is wages and benefits earned, but not paid, and accrued vacation and sick leave.**

Accounts Payable – **This is the amount paid for the current month’s liabilities, but the checks were written in the next month. Also, contains AP which has been entered into the system, but the checks have not been written.**

Payable to Contractual Agencies – **This consists of In Patient and Nursing Home Bed Tax Payable, which has accrued, but has not been paid yet. These payments are made quarterly to the State of MT for the NH Bed Tax and annually to the State of MT for the IP Bed Tax.**

Nursing Home - \$7,936

In Patient - \$900

Other Current Liabilities –

Security Deposit Rental - \$500

Employee Patient Accounts - \$938

Resident Cash Payable - \$4,602

Long Term Debt – Intercap Loan

Fund Balances – **This is only adjusted at the time of the audit, as it takes into account the revenue on hand at the beginning of the fiscal year, plus revenues received during the year, less expenses equal ending fund balance. The Ending Fund Balance becomes the Beginning Fund balance in the next fiscal year.**

**Income Statement**

**Revenue:**

Hospital:

In Patients – 7

Total In Patient Days – 21

Skilled Swing Bed Patients - 1

Total SSB Days – 21

Skilled Nursing Facility Patients – 24

Total SNF Days - 696

ER’s – 37

Clinic Visits - 454

Contractual Adjustments – (\$74,750) – this is actually a positive contractual being added to the revenue

Medicare – (\$104,854) Skilled Swing Bed Patients paid, which makes this a positive amount

Medicaid – \$19,149

Clinic – \$10,956

Other Deductions – \$38,800

Charity Care - \$3,597

Employee Discounts - \$2,364

Other Insurance Contractual - \$32,839

Provision for Bad Debt – Bad Debt Allowance - \$13,133  
Bad Debt Recovery – (\$1,598)

**Expenses:**

**Will report anything that seems unreasonable.**

Salaries –

Benefits – Work Comp payment of \$6,250 was coded to a payable account – actual amount should be \$53,216.  
Entry to be made in March to correct the AP Coding error.

Professional Fees –

Supplies –

Repair and Maintenance –

Utilities –

Insurance – Changed the way insurance was being recorded. The premiums were being expensed in the month that the invoice was received. The policies cover the time period of 01/01/2016 – 12/31/2016, which covers 2 fiscal years. Therefore, I needed to move some of the insurance expense to prepaid insurance. Then monthly entries are made to bring the actual amount of insurance due for that month into the financials.

Leases and Rentals –

Clinics

Depreciation

Interest

Other Expenses

**Non-Operating Income/Loss:**

**Will continue to review and research what is being allocated to these accounts each month.**

Non-Operating Revenue - \$9,959

Contributions - \$7,919 – reimbursement from Foundation for Frey expenses

Rent - \$790

Interest - \$83

Navigator Grant - \$446

Other - \$720

Passport Provider - \$459, Sale of table stands - \$200, Sale of bed - \$50

Non-Operating Expenses – \$10,641

Tele ER - \$9,624

BMC Admin Fee - \$1,018